

Financial and sustainability

Key figures - Half-year 2026 (H1)

Sales growth

7.7
%

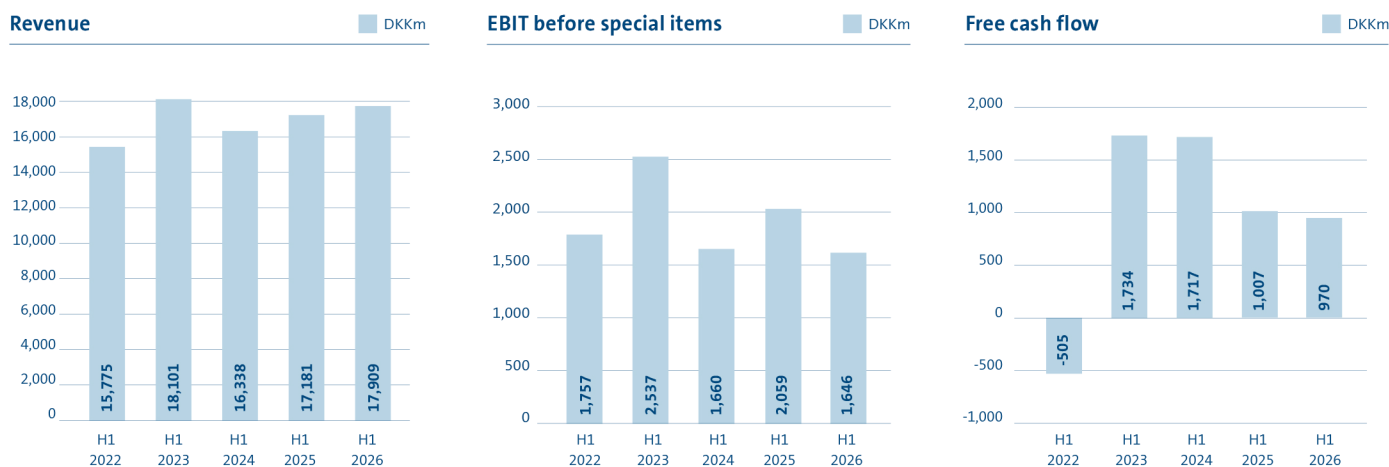
EBIT before special items

1,646
DKKkm

GHG emissions reduction – scope 1,2 and 3¹

23%
since 2020 baseline²

DKKkm	H1 2026	H1 2025	2025	2024	2023
Profit and loss account					
Revenue	17,909	17,181	34,733	33,226	34,407
Earnings before interest and tax (EBIT) and before special items	1,646	2,059	3,666	3,590	4,309
EBIT	1,646	2,059	3,666	4,064	4,309
Profit after tax	1,301	1,597	2,849	3,433	3,422
Balance sheet					
Total assets	36,951	35,268	35,164	34,799	32,698
Equity	25,725	24,129	25,323	24,524	23,155
Interest-bearing net deposit/loan	6,234	7,256	6,774	8,174	8,885
Cash flow statement					
Cash flow from operating activities	1,425	1,435	4,199	4,471	5,943
Free cash flow	970	1,007	2,848	2,904	4,079
Financial ratios					
Sales growth in local currencies	7.7%	5.1%	5.7%	-2.4%	4.2%
Sales growth in DKK	4.2%	5.2%	4.5%	-3.4%	3.2%
EBIT before special items ratio	9.2%	12.0%	10.6%	10.8%	12.5%
EBIT ratio	9.2%	12.0%	10.6%	12.2%	12.5%
Equity ratio	69.6%	68.4%	72.0%	70.5%	70.8%
Sustainability and number of employees					
GHG emissions scope 1 and scope 2 (in 1,000 tCO ₂ e) ¹	36	32	67	76	94
GHG emissions scope 3 (in 1,000 tCO ₂ e)	48,246	51,023 ³	106,562	108,220 ³	121,915 ³
Water withdrawal (in m ³)	172,074	171,532	350,711	335,610	339,608
Women leaders (all levels)	26%	25%	25%	25%	25%
Number of employees at year-end	21,359	21,180	21,433	20,818	19,937



¹ Market-based

² 2020 baseline not yet updated for entities acquired in 2026

³ Restated due to methodology improvement